THE CHRISTIAN COUNCIL OF TANZANIA (CCT)



STRATEGIC PLAN 2019 - 2023

(First Unedited Draft for Comments)

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1. Introduction

1.1 About the Christian Council of Tanzania (CCT)

The Christian Council of Tanzania (CCT) is a faith-based organization (FBO) committed to realizing the full potential of the member churches and organizations to improve the wellbeing of the Tanzanian citizens, Spiritually, Economically, Socially, culturally and Politically.

Our independence enables us to take a flexible and long-term view socioeconomic and spiritual aspects. We adopt a catalytic and transformative role in driving forward interventions in the social, economic, political, environmental and spiritual areas and we work with a wide variety of partners to maximize impact and the value for money.

We support diverse activities that span the holistic and sustainable development spectrum. This gives CCT an unparalleled breadth of vision – bringing multiple perspectives to bear on key human development challenges and setting advances in innovative approaches to address the existing and the emerging development challenges, particularly those facing the poor and excluded members of the society and the excluded population groups.

We strive to be bold and adventurous, nurturing creativity and innovation and backing ambitious initiatives. We work to shape the implementation of the national vision 2025 development agenda and the global Sustainable Development Goals (SDGs) agenda and to influence policy at national and international levels.

1.2 Our history

The Christian Council of Tanzania (CCT) was established in January 1934 by missionaries of the Anglican, Moravian and Lutheran churches as a fellowship of Church and non-Church Christian organizations to promote the spiritual and prophetic unity of the Church, its development and advocacy. It was then named the Tanganyika Missionary Council, registered under the Societies Ordinance and issued Registration Certificate No. SO. 4632. In 1960 it changed its name to Christian Council of Tanganyika and in 1964 adopted its current name, i.e. Christian Council of Tanzania. It is currently constituted of 12 National Churches and 12 Church–related organizations.

CCT members are united in confessing faith to which the Church has ever witnessed in the One Triune God, Father, Son and Holy Spirit, confessing Jesus Christ as the Way, Truth and Life, trusting in the guidance of the Holy Spirit and striving for the advancement of the Kingdom of God throughout the world. The Holy Scriptures of the Old Testament and the New Testament record God's revelation of Himself to the people, enshrined with all things imperative for Salvation, and also being the ultimate standard of faith and way of life. The Apostles Creed and the Creed commonly called the Nicene Creed are historical confessions witnessing to and safe-guarding the faith which is perpetually confirmed in the spiritual experience of the Christian Church. Apart from its vision and mission, CCT is guided by the main purpose as established by the founding fathers and its core values.

1.3 Out Vision and Mission

1.3.1 Our Vision

An ecumenical Christ centered instrument promoting sustainable holistic development for the kingdom of God

1.3.2 Our Mission

To foster unity in the body of Christ and coordinated engagement in addressing challenges and using the available opportunity to achieve sustainable holistic development in the society

1.3.3 Our Strategic Goal

To ensure active engagement of CCT in sustainable dvt intervention in socio-economic, political, cultural and environment arena

2 Focus Areas and Main Challenges

2.1 Our Focus Areas

The CCT Strategic Plan 2019-2024 is focussed on achieving results in the following three main areas:

- 1. Achieving Holistic, Inclusive and Sustainable Human Development through an effective coordinated and integrated development programming
- 2. Strengthening Biblical Teachings, Missions, and Outreach Ministry
- 3. Strengthening CCT's Financial and Human Resource Capacity for Implementing Interventions

2.2 Our three Main Challenges

The core CCT challenge is inadequate engagement of CCT in sustainable development interventions in the spiritual, socio-economic, political, cultural and environmental arenas. This is caused by the following factors which forms the core focus of these strategic plan interventions:

- 1. External donor dependency in the implementation of programs, and inadequate human resources
- 2. Inadequate fulfilment of CCT spiritual obligations in missions and ministry outreaches due to Inadequate coordinated CCT engagement in mission at national, regional and global levels
- 3. Inadequate mobilization and utilization of available human and financial resources.

3 Strategic Focus Areas 1

The Christian Council of Tanzania, along with its spiritual obligations have been engaging itself in socio-economic, political, cultural and environmental issues for decades. Its reason for existence remains the role to unite its members, but as an institution responsible to contribute in development of the country it takes further obligations for holistic development. Achievements of results in this focus area will be ensured through the interventions that are aimed at realizing the following sevenfold focus area objective:

3.1 Focus Area 1 Objectives

- Improved CCT approaches and systems for effective implementation
- Promote sustainable economic development and livelihood empowerment processes
- Strengthened policy engagement, governance and advocacy
- Promote inclusive quality health, education and wellbeing of the people
- Promote women empowerment, children development and gender equality
- Facilitate adaptation and mitigation of climate change and access to reliable and sustainable energy
- Promote Youth development and life long learning opportunities

3.1.1 Specific Objective 1: Improved CCT approaches and systems for effective implementation

The CCT 2019-2024 Strategic Plan will be implemented through an integrated strategic coordination and integration of the activities in the CCT programs Annual updates will be made for milestones and resource allocation. Annual financing plans will be developed in a transparent manner in order to ensure programming coherence and smooth achievement of the CCT Vision and Mission.

Effective coordination and integration of CCT programs and services will be achieved by means of drawing ona wide range of resources available to CCT such as funding, human, organizational, and facilities. The CCT program directors are expected to use the flexibility available to them to coordinate and integrate services and programs with the aim of ensuring maximum outcomes and value for money.

The CCT will also design and implementation a coordinated CCT M&E system. The system will enable CCT to measure results, value for money, and build evidence base about what works. The CCT Monitoring and Evaluation system is required for ensuring recording, storing, management, and sharing of CCT programming data. The objective of the CCT Monitoring System will be to provide a coherent and coordinative system for measuring interventions progress and reporting results at CCT level and at national and international level. The monitoring system will include the following main components

- The Data sets and their indicators (Inputs and Process indicators and Results Indicators)
- Data collection tools and methods
- Governance and coordination system
- The data management system. The data management sub-system should include data collection activities and tools, reporting formats, and data storage

Coherent, integrated and well coordinated CCT programming supported with a an effectively coordinative system for planning, measuring interventions progress and reporting results

3.1.2 Specific Objective 2: Promote sustainable economic development and livelihood empowerment processes

Interventions in this area will include economic capacity strengthening through facilitated access to affordable financial services. Access to credit is critical for facilitating local entrepreneurs access productive assets thus enabling them citizens apply their skills for income generation and in addressing the problem of joblessness and poverty. Financial inclusion is enabling many of the world's poorest people to develop businesses, insure against bad weather and illness, maintain employment, and smooth consumption. The financial system (financial institutions and markets) in Tanzania is still relatively small, dominated by banks, and has not been particularly inclusive for among other reasons, lack of collateral. Access to financial services remains clustered in urban areas as the lack of infrastructure (power, telecommunications, roads) and the high administrative costs.

Expected Outcome

Citizens in Tanzania are able to apply their skills for income generation and escaped poverty and joblessness through facilitated access to financial capital and productive assets

3.1.3 Specific Objective 3: Strengthened policy engagement, governance and advocacy

CCT policy engagement and governance focuses on strengthening CCT's research, policy development and advocacy skills at national and community level, networking with other agencies with the aim of influencing the policies and practices of the government of Tanzania so that it delivers equitable and sustainable service in the country.

CCT builds strategic alliances with stakeholders and like-minded organizations, through active participation in national forums, regional ecumenical solidarity and civil society activity. The key results from this strategy are expected to be strong networks within and out of the country for mutual enrichment and synergy. CCT is recognized at local and national level as an effective voice for peaceful co-existence and social-economic justice.

The policies, institutional frameworks and organizational systems of the government and those of our domestic and external partners reflect the voices, and effectively address the needs of the CCT target beneficiaries.

3.2.4 Specific Objective 4: Promote inclusive quality health, education and wellbeing of the people

The living standards and the welfare of the people are improved when all members of the communities and their households enjoy good health. The contribution of education and health to strengthening human capabilities is well documented in the development literature. Significant progress in health has been realized in Tanzania. However, more interventions are needed to address health challenges facing the newborn, the underfive the pregnant women and children.

Evaluation reports are showing that Tanzania is making good progress in child survival, but insufficient progress for new born survival and maternal health and family planning. Interventions that facilitates access to essential health care are still required particularly in the hard to reach places. Attention is also to be focused on ensuring Food and Nutritional Security (FNS) for the newborn, the under five and pregnant girls and women. Interventions in this area will therefore be focused on:

- 1. Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all. CCT will focus on interventions that foresters inclusive school enrollment in the education system, retention and school attendance.
- 2. Ensure healthy lives and promote well-being for all at all ages particularly the newborn pregnant women, lactating mothers and the old people and people with disabilities

The critical importance of human capital accumulation to poverty reduction and economic growth is well documented. Theory and empirical evidences suggests that education is necessary for strengthening human capabilities to address life challenges. Besides improvements in the welfare of the individual and the family, education contributes to the development of the community and the nation at large in the sense that it promotes growth in the sense that it improves the labour force and thus enabling workers to use existing capital more efficiently.

More and better education tends to speed up the rate of poverty reduction through technological progress, which increases Labour productivity. Creating, developing and diffusing new products and processes require strong science and technology (S&T) skills as well as entrepreneurial skills. This draws attention to the critical importance of CCT supportive interventions to support both the "quantity" as well as the quality of highly skilled labour in Tanzania for poverty reduction, growth enhancement and competitiveness of the country in the global economy. The required interventions

includes curriculum development that is aligned to current the global developments in science and technology, investments in physical infrastructure for modern schools, training teachers and investments in vocational education and polytechnic schools.

Expected Outcome

- The wellbeing of the CCT target beneficiaries is improved through sustainable improvement in their health and enhancement of their capacity to innovate and address life challenges through the application of knowledge and skills
- Improved health and wellbeing of lactating mothers, pregnant women and children under five

3.1.5 Specific Objective 5: Promote women empowerment, children development and gender equality

This objective is aimed at Achieve gender equality and empowerment of all women and girls in the CCT Intervention areas and other parts of the country. Realizing gender equality and the empowerment of women and girls will make a crucial contribution to progress across all the Goals and targets. The achievement of full human potential and of sustainable development is not possible if one half of humanity continues to be denied its full human rights and opportunities. Women and girls must enjoy equal access to quality education, economic resources and political participation as well as equal opportunities with men and boys for employment, leadership and decision-making at all levels.

We will work for a significant increase in investments to close the gender gap and strengthen support for institutions in relation to gender equality and the empowerment of women at the global, regional and national levels. All forms of discrimination and violence against women and girls will be eliminated, including through the engagement of men and boys. The systematic mainstreaming of a gender perspective in the implementation of the Agenda is crucial.

Though significant progress have been achieved in the implementation of measures to ensure gender equality and empowerment of women and girls, Still women and girls in most parts of the country have less access to public services, to economic resources and political participate Therefore the interventions in this area will be focused on achieving the following:

- 1. ending all forms of discrimination against all women and girls in the communities where the CCT programs are implemented and where the CCT member churches are located.
- 2. Eliminate all forms of violence against all women and girls in the public and private spheres, including trafficking and sexual and other types of exploitation
- 3. Eliminate all harmful practices, such as child, early and forced mn. arriage and female genital mutilation

- 4. Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life
- 5. Ensure universal access to sexual and reproductive health and reproductive rights as agreed in accordance with the Programme of Action of the International Conference on Population and Development and the Beijing Platform for Action and the outcome documents of their review conferences
- 6. Undertake reforms to give women equal rights to economic resources, as well as access to ownership and control over land and other forms of property, financial services, inheritance and natural resources, in accordance with national laws
- 7. Enhance the use of enabling technology, in particular information and communications technology, to promote the empowerment of women
- 8. Adopt and strengthen sound policies and enforceable legislation for the promotion of gender equality and the empowerment of all women and girls at all levels

All forms of discrimination and violence against women and girls in the CCT Program areas are eliminated, including through the engagement of men and boys and through systematic mainstreaming of a gender perspective in the program implementation.

3.2.6 Specific Objective 6: Facilitate adaptation and mitigation of climate change and access to reliable and sustainable energy

The aim of this objective is to strengthen resilience and adaptive capacity to climaterelated hazards and natural disasters in the local communities and in the entire nation. The most vulnerable community of Climate change in Tanzania is the "Agrarian Community". Growth in Tanzania's Agriculture and the welfare of smallholder subsistence farmers you is significantly impacted by climate change.

In this backdrop, technologies & innovations are looked at as primary means to overcome the challenges and to ensure food security in the rural communities and of the country and increasing the income of the farmers. At the same time Agriculture is also facing the likelihood of manpower reduction as more and more people are likely to move out of agriculture because of low incomes in the sector. With lesser manpower to feed the growing populations, modernization of agriculture is the only rescue factor if Tanzania has to feed its population with climate sensitivity.

Further, in the backdrop of poor average incomes per acre in Tanzania's Agriculture, it is imperative that more land per unit resource inputs is made the norm of farming. In this scenario, Climate Smart Agriculture Technologies stands the harbinger in bringing higher production per resource employed in Tanzania's Agriculture all across the value chain from farm to the table.

3.1.7 Specific Objective 7: Promote Youth development and life – long learning opportunities

This objective is aimed at preparing prepares young persons to meet the challenges of adolescence and adulthood and achieve their full potential. CCT will promote Youth development through activities and experiences that help youth develop social, ethical, emotional, physical, and cognitive competencies.

In addition to that, CCT will support strengthening the leadership skills of the young persons by developing :their ability (a) to analyze their own strengths and weaknesses, set personal and vocational goals, and have the self-esteem, confidence, motivation, and abilities to carry them out (including the ability to establish support networks in order to fully participate in community life and effect positive social change); and (b) to guide or direct others on a course of action, influence the opinions and behaviors of others, and serve as role models in their village/Mtaa communities and in their religious communities

- 1. substantially reduced proportion of youth not in employment, education or training in the program areas
- 2. Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labor in all its forms
- 3. Increased access of small-scale gamers and small scale industrial entrepreneurs in the CCT program areas to financial services, including affordable credit, and their integration into value chains and markets
- 4. Empower and promote the social, economic and political inclusion of all youth, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status

4 Strategic Focus Areas 2: Financial and Human Resources

4.1 Focus Atea 2 Objectives

4.1.1 Specific Objective 1: Financial Resource

We will achieve our vision and mission through strategic resource mobilization and finance prioritization. On an annual basis, we will plan the CCT priorities; connect priorities from the different programming departments, and partners and prioritize financing. Financial mobilization will be guided by the identified funding priorities. Unforeseen events will be financed through an established fund for contingences. Care will be taken to minimize the likelihood of unforeseen events to happen. This will be done through monthly meetings to assess progress in the implementation and financing of the CCT activities. Financial resource will be mobilized through three strategies:

• Funds will mobilized through the implementation of the resource mobilization strategy, which includes a CCT investments

- Increase the proportion of funding from higher partners from within country
- Mobilize resources from the CCT/UKWATA alumni

- Improved and strengthened CCT financial capacity to deliver goods and services
- Reduced external financial dependency and increased CCT programming flexibility

4.1.2 Specific Objective 2: Human Resources

We will focus on the following five core capabilities namely "capability to act and selforganize, capability to generate development results, capability to relate, capability to adapt and self-renew, and the capability to achieve coherence" in our programs. We will strive on strengthening the CCT Capacity to implement programs. We will pay attention to strengthening the ability of CCT as an institution by ensuring adequate staffing with highly qualified people and with competences perform.

We will also strengthening the ability of individual staff at CCT headquarters and in the region and District CCT offices through the on-job couching and mentoring programs. In the communities by ensuring adequate availability of motivated volunteers with the ability to perform.

In addition, we will focus on the following five core capabilities namely "capability to act and self- organize, capability to generate development results, capability to relate, capability to adapt and self-renew, and the capability to achieve coherence" in our programs. We will strive on strengthening the CCT Capacity by means of implement programs. We will pay attention to strengthening the ability of CCT as an institution by ensuring adequate staffing with highly qualified people and with competences perform.

We will ensure development of new skills, competencies, and training as important features CCT capacity development. We will also ensure that material resources such as equipment and capital assets are also also available for this purpose. Capacity development and its impacts will be continuously assessed in order to ensure existing gaps are filled and to ensure constant progress, CCT growth and in avoiding possible organizational and programming failures.

Enhancing productivity and increasing efficiency will be achieved by designing a coherent organization structure. Emphasis will be placed on the division of work, and designation of responsibilities and duties for promoting the functional principle. Personnel management will be one of the important interventions, whereby training and development programs, welfare programs, salary incentive programs, and upgraded working conditions and facilities.

Expected Outcomes

• The CCT has acquired human resource capabilities and competencies to deliver according to her vision and mission

5 Focus Area 3: Strengthening Biblical Teachings, Missions and Outreach Ministry

5.1 Focus Area 3 Objectives

5.1.1 Specific Objective1: To have a well coordinated engagement in mission at national, regional & global levels

On this area, CCT will focus on achieving the following specific objectives:

- 1. Strengthening networking with Regional and Global networks and organizations in mission and evangelism.
- 2. Improving interfaith relations
- 3. Strengthening coordination of mission and mission outreaches
- 4. Strengthening coordination of Christian Education in education institutions

Expected Outcomes

Enhanced Learning and sharing opportunities across the East Africa and Southern Africa Region and globally

Expansion of horizon for mission activities for CCT and CCT members

Established Partnership with other Christ Centred organizations across the Region and globally in mission and evangelism

5.1.2 Specific Objective 2: Strengthening networking with Regional and Global networks and organizations in mission and evangelism.

In the Book of John 17 Jesus Prayed for the Church that it may be one. Networking with the regional and the global networks and organizations in missions and evangelism is one of the critical elements of uniting the Body of Christ around the core mission of reaching the world with the True Gospel about Sal continue vation. CCT will therefore strengthen networking with the Regional and the Global networks and organizations in mission and evangelism in order to fulfill the mission of Jesus Christ to the Church.

Expected Outcomes

Improved relations between different religious for peace and harmony in the society

5.1.3 Specific Objective 3: Improving interfaith relations

CCT will continue learning from Ltd own experience and that of partners around the world and will expand its engagements in interfaith dialogue in the country and will support Interfaith Dialogue and action in the country-in the African Region and other parts of the World. CCT will focus on interfaith dialogue and action to build respectful mutual relationships in areas with conflicts and those with conflict Hot Spots.

Expected Outcomes

- Strengthened coordination of mission outreach by church members by Regional and District Committees
- **Children Sunday school services in CCT church members improved**
- □ Increased Christian believers

5.1.4 Specific Objective 4: Strengthening coordination of Missions and and mission outreaches

The core mission of the iBody of Christ is to fulfill the Great commission of Jesus Christ to reach the world with the Truth about the Love of God and His Plan of Salvation through Jesus Christ. CCT will strengthen its engagement in building the Kingdom of God through coordinated programs for Strengthening missions and m sion outreaches. In addition to that this objective will be achieved through development and distribution of missions and mission outreach resources that will include books, tracts and audio teachings .Annual Plans both at national and local level will be developed at the end of every year to plan the implementation of activities in this strategic focus area.

Expected Outcomes

- **G** Strengthened coordination of mission to educational institutions
- Universities mission outreaches facilitated and coordinated
- Learned Christians supporting Christian Missions
- Christian morals are established and strengthened in universities and schools
- □ Youth equipped with life skills, discipleship and interfaith knowledge

5.1.5 Specific Objective 5: Strengthening coordination of Christian Education in education institutions

The CCT USCF is a student ministry committed to welcoming students into the church family, at higher learning institutions so they can experience rich Christian community, receive solid Bible teaching, and be mobilized to reach others in the city/town where the institution is located.

The objectives of USCF and UKWATA are to achieve the following:

• To guide students towards accepting the saving faith in the True God and towards living a well-balanced Christ-like

- To deepen and develop the students' spiritual life by promoting among them the serious study of the Bible as the inspired liberating Word of God which will help them to live a sanctified and justified life today.\
- To encourage students to devote themselves "to the extension of "God's Kingdom here and everywhere, by the articulation and incarnation of God's Word.
- To cultivate loyalty among students to their own denominations and to encourage them to pray and act for the realization of Christ's prayer "that they may be one."

Expected Impact of USCF and UKWATA is to bring students from various denominations to accept Christ as their personal Savior; to come closer to one another; and to help them realize and experience the unity in Christ which transcends our denominational differences.

Results and Interventions Logic

Focus Area 1 Development programs

Results	Indicators Interventions	Lead Actor								
Specific Objective 1: Improved CCT approaches and systems for effective implementation										
SO1 Outcomes										
Adequate and visible CCT interventions	Availability of CCT's	Planning,								
in the community	programs in the respective	Monitoring and								
	communities	Evaluation								
Sustainability of the results of	Ownership of project by									
development programs at the	the community									
organization and community level										
Improved program performances	Quality of program									
	interventions									
Efficient utilization of Human Resources	Quality of work done by									
	CCT staff									
Outputs										
Programs well coordinated in the	□ Number of programs □ Coordinating all the programs in									
areas of intervention	harmonized in the their respective geographic									
Church members are engaged and	respective geographic locations									
aware of CCT's interventions at the	locations Linking CCT programs with CCT									
community level	□ Number of church church members in the areas of									
	members engaging in intervention									

Results	Indicators	Interventions	Lead Actor
	CCT projects in their localities		
Project/program officers inter-link each other for sustainability of their programs	 Number of meetings conducted Number of training 	 Consultative meetings for programs activities linkages Develop and harmonize CCT 	
 Development projects are well planned and monitored for sustainable results 	materials developed and harmonized	training materials	
Efficient and improved M&E in place	□ Availability of Central	Develop and improve CCT	
CCT's central database in place	Monitoring and Evaluation system Availability of CCT central database	 central Monitoring and Evaluation system Establishment of CCT's central database 	
Appraisals based on capacities	Dercentage of Human	□ Identify human resources with	
□ Staff at all levels trained on different	Resources with capacity	their capacities	
thematic areas	Number of employees trained and refreshed on their areas of work	Regular training of CCT human resources with regard to their thematic areas of work	
Specific Objective 2: Promote sustaina	ple economic development and	l livelihood empowerment processes	
SO2 Outcomes			
Communities have increased their	Number of community		CCMP,
financial capitals and expanded their	members who have		PAMOJA,
investments	accessed financial		Climate change
	services		and Food

Results	Indicators Interventions	Lead Actor
Groups are engaged in advanced business activities and labour markets	 Number of groups, including community members from marginalized groups, who have accessed new markets for their business products. 	Security
Outputs		
 Increased skills on financial management and income generating activities Increased number of businesses and entrepreneurial engagements 	 Number of community Training groups on members with financial management skills Number of groups Facilitate groups members engaging in entrepreneurial activities 	income
 Groups are trained on entrepreneurship and business development Improved value chain and market linkages to increased income of entrepreneurs 	 Number of groups trained on business and engage in income generating activities Group members with knowledge and skills on value addition Number of groups linked to value addition agencies Cy engagement, governance and advocacy Training groups on bus entrepreneurship issues on training groups on bus entrepreneurship issues Training groups men value addition issues Linking groups wit addition agencies 	s nbers on h value

Re	sults	Inc	licators	Int	erventions			Lead Actor
SO	3 Outcomes							
	Communities have the capacity to		Number of communities					Peace, Advocacy
	influence decision making		with capacity to influence					and Good
	processes to promote their rights		decision making					Governance
			processes					
	Access to Justice by vulnerable		Number of people reached					
	groups improved		with legal education					
			Number of disputes					
			attended					
			Number of disputes					
			referred					
	Reduced public resources		Number of project trucked					
	mismanagement and corruption							
	Democratic governance and		Frequency of Social					
	Peaceful coexistence in the society		interaction within					
			community					
			Number of people					
			participating in political					
			decision making					
Ou	tputs							
	Improved policies addressing		Number of policies		Conduct policy	analys	sis and	
	governance and human rights		analyzed and researched		research			
	Improved capacities of churches and		Stakeholders at national		Engagement	of	different	

Results	Indicators	Interventions	Lead Actor
communities to influence decision making processes	and local level engaged in policy analysis and interpretation	and interpretation Integrate advocacy in	
	Number of churches advocating on categorized issues	churches/CCT programs	
Right holders have the knowledge and skills to monitor public budget and truck expenditures	 Number of right holders participated in monitoring and trucking public budget and expenditures through PETS committees 	Strengthening of PETS committee members	
Right holders have the knowledge and strategies to claim their rights	Number of cases related to people's rights reported	 Capacitating right holders to demand rights Facilitate right holders to demand their rights 	
 Paralegals trained and equipped with legal aid skills Paralegals equipped with resources to provided legal aid to vulnerable groups 	 Number of paralegals trained on legal aid and legal education Number of paralegals providing legal aid and education 	to provide legal aid and legal education to the communities	

Results	Indicators	Interventions	Lead Actor
		• Provision of referrals to the	
		higher level legal authority	
D Peaceful engagement in socio-	Number of awareness	Awareness creation	
economic and political processes	meetings conducted	Early detection and warning of	
	Number of conflict	conflict	
	prevented		
Community participation in election	Number of people	Provision of civic education to	
	participating in election	communities, congregation	
	process		
□ Media as a platform for CCT	Number of events aired	Facilitate recording and	
Advocacy work		broadcasting of CCT advocacy	
		work	
Specific Objective 4: Promote inclusive	e quality health, education and	wellbeing of the people	
SO4 Outcomes			
Access to quality health and life-long	□ Number of people with		Health and
learning opportunities	access to quality health		HIV/AIDS
	□ Number of youth with		
	access to learning		
	opportunities		
□ Improved health and wellbeing of	Number of lactating		
lactating mothers, pregnant women	mothers, pregnant women		
and children under five	and children with access		
	to health facilities		
Outputs		•	•

Re	esults	Inc	licators	Int	erventions	Lead Actor
	Communities are aware of public health challenges in their respective		Community members aware of the available		Creating awareness on public health challenges	
	localities		health challenges		Conduct meetings with education	
	Stakeholders are aware of		Number of stakeholders		stakeholders to address the	
	importance of learning and learning		meetings conducted to		available learning opportunities	
	opportunities in their localities		address the available			
			learning opportunities			
	Community Health Workers and		Number of Health Facility		Training Health Facilities	
	Health Workers trained on 1000		Workers and Community		Workers and Community Health	
	days package		Health Workers trained on		Workers on Siku 1000 initiatives	
	Communities attend clinics and		1000 days initiative		Facilitate CHWs and Health	
	respond to 1000 days initiatives		Percentage of community		Facility Workers to reach out	
			lactating mothers,		communities on Siku 1000	
			pregnant women and		initiatives	
			children registered in			
			health facilities			
Sp	pecific Objective 5: Promote women e	emp	owerment, children develop	ome	ent and gender equality	I
SC	05 Outcomes					
	Gender mainstreamed in CCT		Number of programs			Women, Children
	programs and gender justice		mainstreamed gender			and Gender
	realized and respected in the		issues			
	community		Number of cases			
			addressed in the legal			
			machineries			

Re	sults	Inc	licators	Int	erventions	Lead Actor
	Children upbringing programs in place and child's rights protected		Availability of child development programs Communities awareness on child's rights			
Οι	Itputs	•		•		
	Champions, clubs, groups and paralegals trained on advocacy against Gender Based Violence		Number of champions, clubs and groups trained Number of youth clubs		Train gender justice champions, clubs, groups and paralegals on advocacy against GBV	
	Clubs, groups and paralegals established and strengthened		established and strengthened to address gender issues		Establishment and strengthening of youth clubs to address gender issues	
	Program officers decisively agreed to mainstream gender issues in their programs Gender issues included in different		Number of meetings conducted with program officers and other actors on gender mainstreaming	3	Joint meetings with program officers and other actors to mainstream gender issues in their programs	
	programs plans		Number of workshops conducted	4	Planning workshops with stakeholders to mainstream gender issues in development programs	
	Violence against children's reduced		Number of VAC cases reported	5 6 7	Capacity building to the community on VAC Capacitate paralegals/care providers on VAC Awareness creation through	

Re	sults	Inc	licators	Int	erventions	Lead Ac	tor				
					media						
Sp	ecific Objective 6: Facilitate adaptati	ona	and mitigation of climate ch	ang	e and access to reliable and sus	tainable e	nergy				
SO	SO6 Outcomes										
	Communities apply skilful		Percentage of community			Climate	Change				
	engagement in conserving		members responding to			and	Food				
	environment		environmental			Security					
			conservation interventions			PAMOJA	A Contraction				
	Increased communities awareness		Percentage of groups								
	and preparedness to disasters		members aware and								
			prepared to disasters								
	Groups and groups members trained		Number of groups trained		Training groups and communities						
	on use of green energy		on the use of green		on the use of green energy such						
	Environment issues mainstreamed in		renewable energy and		as renewable energy and energy						
	groups and groups and clubs		energy serving stoves		saving stoves						
	established in public institutions		Number of environmental		Establishment of environment						
			clubs established		clubs and groups in public						
			Number of community		institutions like schools						
			rallies conducted		Conduct community rallies and						
					campaigns on climate issues						
	Communities are aware of Disaster		Number of community		Conduct community rallies and						
	Risk Reduction responses		rallies conducted		campaigns on Disaster Risk						
	Resilience measures mainstreamed		Number of groups trained		Reduction issues						
	in the groups and communities		on climate-friendly		Train groups and communities						

Re	esults	Inc	licators	Int	erventions	Lead Actor					
			economic activities		members on economic activities						
					that are climate responsive						
Sp	Specific Objective 07: Promote Youth development and life – long learning opportunities										
Οι	Outcomes										
	Youth have access to employment		Number of youth with			Youth					
			access to decent			Development					
			employment								
	Realization of responsible citizens		Number of criminal cases								
			reported								
	Youth equipped with Life skills		Number youth with life								
			skills								
Οι	itputs			1							
	Youth with capacity to access labor		Number of youth capable		Capacitate youth in soft skills,						
	market		of employment		entrepreneurship						
	Youth have morals and avoid risk		Number of youth		Facilitate carrier guidance and						
	behaviors		capacitated		counseling						
					Facilitate sexual and						
					reproductive health education						
	Youth are motivated to learn life		Number of forums		Conduct motivation forums on						
	skills		Number of students		career guidance						
	Youth have expanded their learning		participated		Conduct students' expositor						
	horizon on life skills				visits						

Focus Area 2 Resources Mobilization

Results	Indicators	Interventions	Lead actors
Specific Objective 1: to strengthen m	obilization and coordination of financ	cing from internal sources	
Outcomes			
			Investment and
□ Improved and strengthened CCT	□ CCT budget deficit as a		Resource
financial capacity to deliver goods and services	percentage of total CCT income		Mobilization
 Reduced financial dependency and increased CCT programming flexibility 	CCT external financing dependence ratio		
Outputs			I
CCT domestic financing is increased, effective and efficient	 Percentage of CCT expenditure on programming financed from internal sources The CCT Business corporation is registered, its capacity strengthened and it is functioning Percentage of internal capital financing administration Increased members contribution in CCT's financial portfolio 	 Forming the CCT Business Cooperation and strengthening its capacity Implementing Resource Mobilization Strategy Mobilizing financial resources from the USCF and UKWATA Alumni Mobilizing financial resources from 	

Results	Indicators	Interventions	Lead actors				
		member churches and					
		other stakeholders					
Specific Objective 2: Sufficient and motivated Human Resources							
Outcome							
The CCT has acquired human resource capabilities and	Vacancy Rate; number of vacant positions as a		Human Resources				
competencies to deliver according to her vision and	percentage of the approved establishment list (current						
mission	filled positions/ total approved positions)						
Outputs							
The required technical staff at	Gaps in the distribution of	Recruiting and					
CCT recruited whenever	human resources in the CCT	strengthening the HR					
necessary / as needs arises	program areas (also	capacity at CCT					
The required staff and	between urban and rural	Headquarters and in					
volunteers in the programs are	areas	the programming areas					
recruited; their capacity		Establishment of a HR					
strengthened and are motivated		Information system					
in carrying out their activities.		Implementing					
		strategies for retention					

Results	Indicators	Interventions	Lead actors
		of field staff/ volunteers	
		(prompt motivation	
		packages and	
		refresher trainings)	

Focus Area 3 Interfaith Relations, Evangelism and Ecumene

Results	Indicators	Interventions	Lead Actor
Specific Objective 3.1: Strengthened evangelism	networking with Regional and G	Global networks and organization	s in mission and
Outcomes			
1.1. Enhanced Learning and sharing	□ CCT's participation in learning		Interfaith
opportunities across the East Africa	and sharing opportunities in the		Relations
and Southern Africa Region and	Region and in the globe		
globally			
1.2. Expansion of horizon for mission	□ CCT members participation in		
activities for CCT and CCT	mission activities in the Region		
members	and globally		
1.3. Established Partnership with other	□ Number of partnerships CCT		
Christ Centered organizations	has in the Region and globally		
across the Region and globally in			
mission and evangelism			
Outputs			
Familiarization with Regional and	Number of Regional and global	Meetings with regional and	
Global organizations	organizations	global organizations	
Ties established between CCT and	Number of coalitions with CCT	□ Visits in specific regional	
other Christian organizations in the	ties	countries	
Region and globally	Number of forums attended	Establishment of partnership	
Partnerships established with other		Exchange programs	
organizations in the Region and		□ Attending regional and global	

Results	Indicators	Interventions	Lead Actor
globally		forums	
Evangelism extended across the			
Region and globally			
Specific Objective 3.2: Improved interf	aith relations		
Outcomes			
Improved relations between	Number of conflicts		Interfaith
different religious for peace and	resolved by interfaith		Relations
harmony in the society	committees		
	Number of advocacy		
	initiatives undertaken by		
	interfaith committees and		
	platforms		
Outputs		1	l

Results	Indicators Interventions	Lead Actor
Interfaith committees are	Number of interfaith Formulate interfaith	
established	committees meeting committees	
Interfaith committees have	regularly	
capacity to dialogues, engage	Availability of active committees	
the community and conduct	interfaith committees in D Facilitate dialogue for	
advocacy	regions and districts religious leaders and	
□ Interfaith committees are active	Number of religious other key stakeholders	
and operational	leaders attended the locally and nationally	
Community is sensitized and	dialogues at all levels	
capacitated on interfaith	Availability of interfaith interfaith	
relations	initiatives such as IR- initiatives/activities e.g	
	VICOBA SHGs, Sports etc	
	□ Ratio of interfaith □ Mainstreaming of some of	
	committees engaging in socio-economic issues in	
	socio-economic interfaith committees	
	interventions	
Specific Objective 3.3: To strengthe	en coordination of mission and mission outreaches	1
Outcomes		
□ Strengthened coordination of	Number of leadership Train evangelism and	Interfaith
mission outreach by church	committees meeting missions committees at	Relations
members by Regional and	regularly at regional and region and district levels	
District Committees	district levels	
Children Sunday school services	Number of joint mission evangelism in particular	
in CCT church members	activities undertaken by years	

Results	Indicators Interventions	Lead Actor
improved	CCT members at	church
	local/grassroots level members in	areas of
Increased Christian believers	Number of exchange intervention C	CT direct
	visits/ministry (ministers, implemented pr	ograms
	groups, services) between <a>D Training mini	isters on
	member churches evangelism	
	Quality of Children Sunday	Sunday
	Services amongst Church School teachers	\$
	members	r Sunday
	Number of children School server	vices to
	attending Sunday Services religious stakeh	olders and
	Number of new churches religious leader	S
Outputs		I
A mission strategy is in place	□ Identified regions of □ Local churche	es/dioceses
□ Coordination mechanisms are in	evangelism identify statio	ns for
place	□ A strategy in place evangelism	
	□ Availability of an M&E system □ Facilitate mission	work of the
	Leaders with capacity on ministers	
	missions	prehensive
	Number of mentorship mission strategy	
	programs at regional and 🗖 Conduct support v	isits, M&E,
	district levels regular communic	ation and
	learning platforms	
□ CCT regional and district level	Capacity building	to regional

Re	sults	Ind	icators	Inte	erventions	Lead Actor	
	coordination is strengthened				and district leadership		
	Activities at regional and district				Support and mentor the		
	level are followed up and tracked				regional and district		
	Schools and Universities are				leadership		
	supported by CCT members				Establish information sharing		
					and M&E mechanisms		
	Specific Objective 3.4: To strengthe	en co	oordination of Christian Educa	tion	in education institutions	I	
Ou	tcomes						
	Strengthened coordination of		Number institutions with			Ecumene	and
	mission to educational institutions		USCF			Evangelism	
	Universities mission outreaches		Number of schools with				
	facilitated and coordinated		UKWATA				
	Learned Christians supporting		Number of Ministers				
	Christian Missions		(Pastors/Evangelists)				
	Christian morals are established		dedicated for UKWATA and				
	and strengthened in universities and		USCF				
	schools		Number of University				
	Youth equipped with life skills,		Students supporting missions				
	discipleship and interfaith		Number of primary schools				
	knowledge		with active Christian sessions				
	Children in primary schools are in						
	the Word of God						
Ou	tputs					•	

Re	sults	Ind	icators	Inte	erventions	Lead Actor
	Christian youths are mobilized for		Number of youth Christians		Coordinate conferences and	
	discipleship and fellowship		engaging in discipleship and		services for UKWATA and	
	Christian youth and Groups in		fellowships		USCF at all levels	
	UKWATA and USCF have		Number of universities and		Facilitate national leadership	
	increased leadership skills, are		schools with Christian		meetings	
	properly led and guided		programs		Facilitate Christian Education	
	Students have knowledge on the		Number of students		Facilitate pastoral care for	
	Bible and Christian teachings		participating in Bible Studies		colleges, universities and	
	Students are receiving pastoral		Number of UKWATA and		schools	
	care/services and guidance		USCF alumni conducted		Coordinate UKWATA and	
	UKWATA and USCF alumni are		Universities, colleges and		USCF alumni to meet and	
	supporting and actively involved in		schools with USCF and		participate in CCT activities	
	CCT activities		UKWATA manuals		Develop and disseminate	
			Extent of programs in career		manuals	
			guidance and counselling		Provision of career guidance	
			Number of teachers engaging		and counselling	
			in UKWATA and USCF		Identify and train teachers at	
			programs		District and Regional levels	